



# CITY OF CLEARWATER

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CITY MANAGER

The City Commission  
City of Clearwater  
Clearwater, Florida

October 17, 2003

Honorable Mayor and Members of the City Commission:

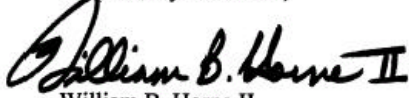
The following represents the Annual Operating and Capital Improvement Budget as adopted by the Commission in September 2003.

The adopted budget reflects only a few changes from my recommended budget. Based upon Commission direction, the Beach Library, which I had previously recommended closing, is now funded in this budget. This was made possible by reducing the dollar amount of library books we will purchase in the budget year. In addition, the Parking Enforcement Program, which provides dedicated parking enforcement downtown and at the beach, is also new to this budget document, based upon Commission action this past summer. This is a program of the Parking Fund.

As always, the new budget year provides many challenges for the leaders of our community. The economic outlook on both the local and national levels continues to be the primary focus for the City. Forecasts indicate the economy is showing signs of recovery, but to what extent remains undetermined. The uncertainties of the economy will continue to pose a challenge for the City in the areas of health care and the financial management, however all efforts will be made to effectively manage the City's resources and provide the highest quality of services to our citizens.

I want to express my appreciation for the work of the City Commission to provide the policy framework for the preparation of this budget. This budget allocates scarce resources in a manner consistent with the goals and objectives of the "Clearwater – A Strategic Vision for Two Decades." Furthermore, this plan provides direction for opportunities and challenges in our future.

Respectfully submitted,

  
William B. Horne II  
City Manager

BRIAN J. AUNGST, MAYOR-COMMISSIONER

HOYT HAMILTON, VICE MAYOR-COMMISSIONER  
FRANK HIBBARD, COMMISSIONER

WHITNEY GRAY, COMMISSIONER  
BILL JONSON, COMMISSIONER



"EQUAL EMPLOYMENT AND AFFIRMATIVE ACTION EMPLOYER"