

City of Clearwater
Five Year Forecast

Expenditure Schedule

	Budget 2003-04	Budget 2004-05	% Δ	Forecast									
				Fiscal Year 2005-06	% Δ	Fiscal Year 2006-07	% Δ	Fiscal Year 2007-08	% Δ	Fiscal Year 2008-09	% Δ	Fiscal Year 2009-10	% Δ
Full Time Salaries	42,520	44,460	4.6%	46,020	3.5%	47,400	3.0%	48,820	3.0%	50,280	3.0%	52,040	3.5%
Part Time Salaries	86,410	87,920	1.7%	91,000	3.5%	93,730	3.0%	96,540	3.0%	99,440	3.0%	102,420	3.0%
Life Insurance	370	380	2.7%	390	3.5%	400	3.0%	410	3.0%	420	3.0%	430	3.0%
Major Medical Insurance	32,400	37,200	14.8%	40,920	10.0%	45,010	10.0%	49,510	10.0%	54,460	10.0%	59,910	10.0%
Social Security	7,230	7,370	1.9%	7,630	3.5%	7,860	3.0%	8,100	3.0%	8,340	3.0%	8,630	3.5%
Pension	2,980	3,110	4.4%	3,220	3.5%	3,320	3.0%	3,420	3.0%	3,520	3.0%	3,640	3.5%
Worker's Compensation	3,200	3,630	13.4%	3,990	10.0%	4,190	5.0%	4,400	5.0%	4,620	5.0%	4,850	5.0%
Operating Expenses	69,780	73,360	5.1%	75,560	3.0%	77,830	3.0%	80,160	3.0%	82,560	3.0%	84,620	2.5%
Internal Service Expenses	32,910	31,040	-5.7%	32,130	3.5%	33,250	3.5%	34,410	3.5%	35,610	3.5%	36,860	3.5%
Operating Capital			0.0%	-	3.0%	-	3.0%	-	3.0%	-	3.0%	-	2.5%
Interfund Transfers	3,000	3,000	0.0%	3,000	-	3,000	-	3,000	-	3,000	-	3,000	-
City Council	280,800	291,470	3.8%	303,860	4.3%	315,990	4.0%	328,770	4.0%	342,250	4.1%	356,400	4.1%
Full Time Salaries	453,550	460,090	1.4%	476,190	3.5%	490,480	3.0%	505,190	3.0%	520,350	3.0%	538,560	3.5%
Life Insurance	3,510	3,620	3.1%	3,750	3.5%	3,860	3.0%	3,980	3.0%	4,100	3.0%	4,220	3.0%
Major Medical Insurance	32,400	37,200	14.8%	40,920	10.0%	45,010	10.0%	49,510	10.0%	54,460	10.0%	59,910	10.0%
Social Security	16,490	15,040	-8.8%	15,570	3.5%	16,040	3.0%	16,520	3.0%	17,020	3.0%	17,620	3.5%
Pension	10,370	11,990	15.6%	12,410	3.5%	12,780	3.0%	13,160	3.0%	13,550	3.0%	14,020	3.5%
Worker's Compensation	3,160	3,580	13.3%	3,940	10.0%	4,140	5.0%	4,350	5.0%	4,570	5.0%	4,800	5.0%
Operating Expenses	64,740	64,450	-0.4%	66,380	3.0%	68,370	3.0%	70,420	3.0%	72,530	3.0%	74,340	2.5%
Internal Service Expenses	116,390	111,950	-3.8%	115,870	3.5%	119,930	3.5%	124,130	3.5%	128,470	3.5%	132,970	3.5%
Interfund Transfers	100,000	100,000	0.0%	100,000	0.0%	100,000	0.0%	100,000	0.0%	100,000	0.0%	100,000	0.0%
City Manager's Office	800,610	807,920	0.9%	835,030	3.4%	860,610	3.1%	887,260	3.1%	915,050	3.1%	946,440	3.4%
Full Time Salaries	786,550	787,120	0.1%	814,670	3.5%	839,110	3.0%	864,280	3.0%	890,210	3.0%	921,370	3.5%
Part Time Salaries		-	0.0%	-	3.5%	-	3.0%	-	3.0%	-	3.0%	-	3.0%
Life Insurance	2,690	2,740	1.9%	2,840	3.5%	2,930	3.0%	3,020	3.0%	3,110	3.0%	3,200	3.0%
Major Medical Insurance	75,600	86,800	14.8%	95,480	10.0%	105,030	10.0%	115,530	10.0%	127,080	10.0%	139,790	10.0%
Social Security	33,100	32,450	-2.0%	33,590	3.5%	34,600	3.0%	35,640	3.0%	36,710	3.0%	37,990	3.5%
Pension	25,640	27,000	5.3%	27,950	3.5%	28,790	3.0%	29,650	3.0%	30,540	3.0%	31,610	3.5%
Worker's Compensation	8,350	9,490	13.7%	10,440	10.0%	10,960	5.0%	11,510	5.0%	12,090	5.0%	12,690	5.0%
Operating Expenses	470,480	442,540	-5.9%	455,820	3.0%	469,490	3.0%	483,570	3.0%	498,080	3.0%	510,530	2.5%
Internal Service Expenses	144,530	137,090	-5.1%	141,890	3.5%	146,860	3.5%	152,000	3.5%	157,320	3.5%	162,830	3.5%
Economic Development	1,546,940	1,525,230	-1.4%	1,582,680	3.8%	1,637,770	3.5%	1,695,200	3.5%	1,755,140	3.5%	1,820,010	3.7%
Full Time Salaries	245,360	189,710	-22.7%	196,350	3.5%	202,240	3.0%	208,310	3.0%	214,560	3.0%	222,070	3.5%
Life Insurance	2,950	2,280	-22.7%	2,360	3.5%	2,430	3.0%	2,500	3.0%	2,580	3.0%	2,660	3.0%
Major Medical Insurance	21,600	18,600	-13.9%	20,460	10.0%	22,510	10.0%	24,760	10.0%	27,240	10.0%	29,960	10.0%
Social Security	11,330	11,650	2.8%	12,060	3.5%	12,420	3.0%	12,790	3.0%	13,170	3.0%	13,630	3.5%
Pension	6,530	2,530	-61.3%	2,620	3.5%	2,700	3.0%	2,780	3.0%	2,860	3.0%	2,960	3.5%
Worker's Compensation	2,120	2,400	13.2%	2,640	10.0%	2,770	5.0%	2,910	5.0%	3,060	5.0%	3,210	5.0%
Operating Expenses	147,120	147,960	0.6%	152,400	3.0%	156,970	3.0%	161,680	3.0%	166,530	3.0%	170,690	2.5%
Internal Service Expenses	36,400	37,070	1.8%	38,370	3.5%	39,710	3.5%	41,100	3.5%	42,540	3.5%	44,030	3.5%
Equity Services	473,410	412,200	-12.9%	427,260	3.7%	441,750	3.4%	456,830	3.4%	472,540	3.4%	489,210	3.5%

City of Clearwater
Five Year Forecast

Expenditure Schedule

	Budget 2003-04	Budget 2004-05	% Δ	Forecast									
				Fiscal Year 2005-06	% Δ	Fiscal Year 2006-07	% Δ	Fiscal Year 2007-08	% Δ	Fiscal Year 2008-09	% Δ	Fiscal Year 2009-10	% Δ
Full Time Salaries	429,740	432,950	0.7%	448,100	3.5%	461,540	3.0%	475,390	3.0%	489,650	3.0%	506,790	3.5%
Part Time Salaries	24,960	28,080	12.5%	29,060	3.5%	29,930	3.0%	30,830	3.0%	31,750	3.0%	32,700	3.0%
Life Insurance	1,080	1,090	0.9%	1,130	3.5%	1,160	3.0%	1,190	3.0%	1,230	3.0%	1,270	3.0%
Major Medical Insurance	48,600	55,800	14.8%	61,380	10.0%	67,520	10.0%	74,270	10.0%	81,700	10.0%	89,870	10.0%
Social Security	16,190	16,640	2.8%	17,220	3.5%	17,740	3.0%	18,270	3.0%	18,820	3.0%	19,480	3.5%
Pension	20,180	20,060	-0.6%	20,760	3.5%	21,380	3.0%	22,020	3.0%	22,680	3.0%	23,470	3.5%
Worker's Compensation	5,210	5,910	13.4%	6,500	10.0%	6,830	5.0%	7,170	5.0%	7,530	5.0%	7,910	5.0%
Operating Expenses	257,000	233,440	-9.2%	240,440	3.0%	247,650	3.0%	255,080	3.0%	262,730	3.0%	269,300	2.5%
Internal Service Expenses	107,050	106,470	-0.5%	110,200	3.5%	114,060	3.5%	118,050	3.5%	122,180	3.5%	126,460	3.5%
Operating Capital	5,000	-	-100.0%	-	3.0%	-	3.0%	-	3.0%	-	3.0%	-	2.5%
Debt Service	14,520	11,040	-24.0%	2,550	(1)	-	(1)	-	(1)	-	(1)	-	(1)
Public Communications	929,530	911,480	-1.9%	934,790	2.6%	967,810	3.5%	1,002,270	3.6%	1,038,270	3.6%	1,077,250	3.8%
Full Time Salaries	222,510	229,880	3.3%	237,930	3.5%	245,070	3.0%	252,420	3.0%	259,990	3.0%	269,090	3.5%
Life Insurance	1,840	1,890	2.7%	1,960	3.5%	2,020	3.0%	2,080	3.0%	2,140	3.0%	2,200	3.0%
Major Medical Insurance	21,600	24,800	14.8%	27,280	10.0%	30,010	10.0%	33,010	10.0%	36,310	10.0%	39,940	10.0%
Social Security	1,260	1,310	4.0%	1,360	3.5%	1,400	3.0%	1,440	3.0%	1,480	3.0%	1,530	3.5%
Pension	15,570	16,090	3.3%	16,650	3.5%	17,150	3.0%	17,660	3.0%	18,190	3.0%	18,830	3.5%
Worker's Compensation	2,240	2,540	13.4%	2,790	10.0%	2,930	5.0%	3,080	5.0%	3,230	5.0%	3,390	5.0%
Operating Expenses	6,520	10,720	64.4%	11,040	3.0%	11,370	3.0%	11,710	3.0%	12,060	3.0%	12,360	2.5%
Internal Service Expenses	24,960	22,920	-8.2%	23,720	3.5%	24,550	3.5%	25,410	3.5%	26,300	3.5%	27,220	3.5%
Budget Office	296,500	310,150	4.6%	322,730	4%	334,500	4%	346,810	4%	359,700	4%	374,560	4%
Full Time Salaries	760,390	791,530	4.1%	819,230	3.5%	843,810	3.0%	869,120	3.0%	895,190	3.0%	926,520	3.5%
Part Time Salaries	13,520	16,500	22.0%	17,080	3.5%	17,590	3.0%	18,120	3.0%	18,660	3.0%	19,220	3.0%
Life Insurance	3,100	2,840	-8.4%	2,940	3.5%	3,030	3.0%	3,120	3.0%	3,210	3.0%	3,310	3.0%
Major Medical Insurance	59,400	68,200	14.8%	75,020	10.0%	82,520	10.0%	90,770	10.0%	99,850	10.0%	109,840	10.0%
Social Security	39,880	41,030	2.9%	42,470	3.5%	43,740	3.0%	45,050	3.0%	46,400	3.0%	48,020	3.5%
Pension	13,510	14,500	7.3%	15,010	3.5%	15,460	3.0%	15,920	3.0%	16,400	3.0%	16,970	3.5%
Worker's Compensation	6,040	6,960	15.2%	7,660	10.0%	8,040	5.0%	8,440	5.0%	8,860	5.0%	9,300	5.0%
Operating Expenses	374,070	382,470	2.2%	393,940	3.0%	405,760	3.0%	417,930	3.0%	430,470	3.0%	441,230	2.5%
Internal Service Expenses	112,820	106,880	-5.3%	110,620	3.5%	114,490	3.5%	118,500	3.5%	122,650	3.5%	126,940	3.5%
Operating Capital	20,000	20,000	0.0%	20,600	3.0%	21,220	3.0%	21,860	3.0%	22,520	3.0%	23,080	2.5%
City Attorney	1,402,730	1,450,910	3.4%	1,504,570	3.7%	1,555,660	3.4%	1,608,830	3.4%	1,664,210	3.4%	1,724,430	3.6%
Full Time Salaries	491,220	458,620	-6.6%	474,670	3.5%	488,910	3.0%	503,580	3.0%	518,690	3.0%	534,250	3.0%
Part Time Salaries	0	27,500	100.0%	28,460	3.5%	29,310	3.0%	30,190	3.0%	31,100	3.0%	32,030	3.0%
Life Insurance	3,220	3,230	0.3%	3,340	3.5%	3,440	3.0%	3,540	3.0%	3,650	3.0%	3,760	3.0%
Major Medical Insurance	64,800	68,200	5.2%	75,020	10.0%	82,520	10.0%	90,770	10.0%	99,850	10.0%	109,840	10.0%
Social Security	5,250	6,310	20.2%	6,530	3.5%	6,730	3.0%	6,930	3.0%	7,140	3.0%	7,350	3.0%
Pension	34,180	32,070	-6.2%	33,190	3.5%	34,190	3.0%	35,220	3.0%	36,280	3.0%	37,370	3.0%
Worker's Compensation	8,930	9,590	7.4%	10,550	10.0%	11,080	5.0%	11,630	5.0%	12,210	5.0%	12,820	5.0%
Operating Expenses	326,280	350,630	7.5%	361,150	3.0%	371,980	3.0%	383,140	3.0%	394,630	3.0%	406,470	3.0%
Internal Service Expenses	200,290	194,080	-3.1%	200,870	3.5%	207,900	3.5%	215,180	3.5%	222,710	3.5%	230,500	3.5%
Debt Service	79,980	28,210	-64.7%	21,170	(1)	4,250	(1)	-	(1)	-	(1)	-	(1)
Off Records & Legis Sv	1,214,150	1,178,440	-2.9%	1,214,950	3.1%	1,240,310	2.1%	1,280,180	3.2%	1,326,260	3.6%	1,374,390	3.6%

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	Budget 2003-04	Budget 2004-05	% Δ	Forecast									
				Fiscal Year 2005-06	% Δ	Fiscal Year 2006-07	% Δ	Fiscal Year 2007-08	% Δ	Fiscal Year 2008-09	% Δ	Fiscal Year 2009-10	% Δ
Full Time Salaries	1,282,890	1,309,720	2.1%	1,355,560	3.5%	1,396,230	3.0%	1,438,120	3.0%	1,481,260	3.0%	1,533,100	3.5%
Part Time Salaries	13,410	13,950	4.0%	14,440	3.5%	14,870	3.0%	15,320	3.0%	15,780	3.0%	16,250	3.0%
Overtime	1,750	1,820	4.0%	1,880	3.5%	1,950	3.5%	2,010	3.0%	2,070	3.0%	2,140	3.5%
Life Insurance	6,100	6,950	13.9%	7,190	3.5%	7,410	3.0%	7,630	3.0%	7,860	3.0%	8,100	3.0%
Major Medical Insurance	162,000	186,000	14.8%	204,600	10.0%	225,060	10.0%	247,570	10.0%	272,330	10.0%	299,560	10.0%
Social Security	30,210	31,410	4.0%	32,510	3.5%	33,490	3.0%	34,490	3.0%	35,520	3.0%	36,760	3.5%
Pension	71,940	73,340	1.9%	75,910	3.5%	78,190	3.0%	80,540	3.0%	82,960	3.0%	85,860	3.5%
Worker's Compensation	16,190	18,350	13.3%	20,190	10.0%	21,200	5.0%	22,260	5.0%	23,370	5.0%	24,540	5.0%
Operating Expenses	243,400	242,990	-0.2%	250,280	3.0%	257,790	3.0%	265,520	3.0%	273,490	3.0%	280,330	2.5%
Internal Service Expenses	159,590	156,860	-1.7%	162,350	3.5%	168,030	3.5%	173,910	3.5%	180,000	3.5%	186,300	3.5%
Finance	1,987,480	2,041,390	2.7%	2,124,910	4.1%	2,204,220	3.7%	2,287,370	3.8%	2,374,640	3.8%	2,472,940	4.1%
Full Time Salaries	95,780	98,560	2.9%	102,010	3.5%	105,070	3.0%	108,220	3.0%	111,470	3.0%	115,370	3.5%
Life Insurance	240	250	4.2%	260	3.5%	270	3.0%	280	3.0%	290	3.0%	300	3.0%
Major Medical Insurance	10,800	12,400	14.8%	13,640	10.0%	15,000	10.0%	16,500	10.0%	18,150	10.0%	19,970	10.0%
Social Security	1,400	1,440	2.9%	1,490	3.5%	1,530	3.0%	1,580	3.0%	1,630	3.0%	1,690	3.5%
Pension	6,700	6,900	3.0%	7,140	3.5%	7,350	3.0%	7,570	3.0%	7,800	3.0%	8,070	3.5%
Worker's Compensation	1,040	1,180	13.5%	1,300	10.0%	1,370	5.0%	1,440	5.0%	1,510	5.0%	1,590	5.0%
Operating Expenses	4,650	2,140	-54.0%	2,200	3.0%	2,270	3.0%	2,340	3.0%	2,410	3.0%	2,470	2.5%
Internal Service Expenses	16,460	15,600	-5.2%	16,150	3.5%	16,720	3.5%	17,310	3.5%	17,920	3.5%	18,550	3.5%
City Audit	137,070	138,470	1.0%	144,190	4.1%	149,580	3.7%	155,240	3.8%	161,180	3.8%	168,010	4.2%
Full Time Salaries	596,920	606,810	1.7%	628,050	3.5%	646,890	3.0%	666,300	3.0%	686,290	3.0%	710,310	3.5%
Part Time Salaries	69,040	75,680	9.6%	78,330	3.5%	80,680	3.0%	83,100	3.0%	85,590	3.0%	88,160	3.0%
Life Insurance	3,690	3,420	-7.3%	3,540	3.5%	3,650	3.0%	3,760	3.0%	3,870	3.0%	3,990	3.0%
Major Medical Insurance	62,100	71,300	14.8%	78,430	10.0%	86,270	10.0%	94,900	10.0%	104,390	10.0%	114,830	10.0%
Social Security	22,520	23,320	3.6%	24,140	3.5%	24,860	3.0%	25,610	3.0%	26,380	3.0%	27,300	3.5%
Pension	29,780	29,910	0.4%	30,960	3.5%	31,890	3.0%	32,850	3.0%	33,840	3.0%	35,020	3.5%
Worker's Compensation	7,140	8,510	19.2%	9,360	10.0%	9,830	5.0%	10,320	5.0%	10,840	5.0%	11,380	5.0%
Operating Expenses	270,550	264,100	-2.4%	272,020	3.0%	280,180	3.0%	288,590	3.0%	297,250	3.0%	304,680	2.5%
Internal Service Expenses	99,870	99,450	-0.4%	102,930	3.5%	106,530	3.5%	110,260	3.5%	114,120	3.5%	118,110	3.5%
Human Resources	1,161,610	1,182,500	1.8%	1,227,760	3.8%	1,270,780	3.5%	1,315,690	3.5%	1,362,570	3.6%	1,413,780	3.8%
Full Time Salaries	18,139,800	18,936,760	4.4%	19,599,550	3.5%	20,187,540	3.0%	20,793,170	3.0%	21,416,970	3.0%	22,166,560	3.5%
Part Time Salaries	482,250	491,920	2.0%	509,140	3.5%	524,410	3.0%	540,140	3.0%	556,340	3.0%	573,030	3.0%
Overtime	1,024,530	1,036,350	1.2%	1,072,620	3.5%	1,110,160	3.5%	1,143,460	3.0%	1,177,760	3.0%	1,218,980	3.5%
Police Incentive Pay	190,440	183,900	-3.4%	190,340	3.5%	196,050	3.0%	201,930	3.0%	207,990	3.0%	215,270	3.5%
Life Insurance	92,310	95,480	3.4%	98,820	3.5%	101,780	3.0%	104,830	3.0%	107,970	3.0%	111,210	3.0%
Major Medical Insurance	2,030,400	2,368,400	16.6%	2,605,240	10.0%	2,865,760	10.0%	3,152,340	10.0%	3,467,570	10.0%	3,814,330	10.0%
Social Security	250,730	287,110	14.5%	297,160	3.5%	306,070	3.0%	315,250	3.0%	324,710	3.0%	336,070	3.5%
Pension	1,265,190	1,370,990	8.4%	1,418,970	3.5%	1,461,540	3.0%	1,505,390	3.0%	1,550,550	3.0%	1,604,820	3.5%
Worker's Compensation	350,050	463,480	32.4%	509,830	10.0%	535,320	5.0%	562,090	5.0%	590,190	5.0%	619,700	5.0%
Operating Expenses	2,284,540	2,148,260	-6.0%	2,212,710	3.0%	2,279,090	3.0%	2,347,460	3.0%	2,417,880	3.0%	2,478,330	2.5%
Internal Service Expenses	2,923,800	3,339,800	14.2%	3,456,690	3.5%	3,577,670	3.5%	3,702,890	3.5%	3,832,490	3.5%	3,966,630	3.5%
Operating Capital	20,000	20,000	0.0%	20,600	3.0%	21,220	3.0%	21,860	3.0%	22,520	3.0%	23,080	2.5%
Debt Service	577,970	443,780	-23.2%	445,820	(1)	471,560	(1)	511,820	(1)	419,820	(1)	419,820	(1)
Interfund Transfers	140,000	140,000	0.0%	140,000	0%	140,000	0%	140,000	0%	140,000	0%	140,000	0%
Police	29,772,010	31,326,230	5.2%	32,577,490	4.0%	33,778,170	3.7%	35,042,630	3.7%	36,232,760	3.4%	37,687,830	4.0%

City of Clearwater
Five Year Forecast

Expenditure Schedule

	Budget 2003-04	Budget 2004-05	% Δ	Forecast									
				Fiscal Year 2005-06	% Δ	Fiscal Year 2006-07	% Δ	Fiscal Year 2007-08	% Δ	Fiscal Year 2008-09	% Δ	Fiscal Year 2009-10	% Δ
Full Time Salaries	10,013,420	9,768,370	-2.4%	10,110,260	3.5%	10,413,570	3.0%	10,725,980	3.0%	11,047,760	3.0%	11,434,430	3.5%
Part Time Salaries	7,800	10,400	33.3%	10,760	3.5%	11,080	3.0%	11,410	3.0%	11,750	3.0%	12,100	3.0%
Overtime	362,100	346,970	-4.2%	359,110	3.5%	371,680	3.5%	382,830	3.0%	394,310	3.0%	408,110	3.5%
Fire Incentive/Acting Pay	193,730	192,410	-0.7%	204,130	6.1%	202,740	-0.7%	201,360	-0.7%	213,620	6.1%	212,160	-0.7%
Fire Special Holiday	331,720	319,500	-3.7%	338,370	5.9%	325,910	-3.7%	313,900	-3.7%	332,440	5.9%	320,190	-3.7%
Life Insurance	70,560	64,540	-8.5%	66,800	3.5%	68,800	3.0%	70,860	3.0%	72,990	3.0%	75,180	3.0%
Major Medical Insurance	1,090,800	1,252,400	14.8%	1,377,640	10.0%	1,515,400	10.0%	1,666,940	10.0%	1,833,630	10.0%	2,016,990	10.0%
Social Security	112,680	132,450	17.5%	137,090	3.5%	141,200	3.0%	145,440	3.0%	149,800	3.0%	155,040	3.5%
Pension	758,670	684,430	-9.8%	708,390	3.5%	729,640	3.0%	751,530	3.0%	774,080	3.0%	801,170	3.5%
Old Fire Pension Plan	1,278,050	1,350,000	5.6%	1,485,000	10.0%	1,559,250	5.0%	-	5.0%	-	5.0%	-	5.0%
Worker's Compensation	381,550	401,310	5.2%	441,440	10.0%	463,510	5.0%	486,690	5.0%	511,020	5.0%	536,570	5.0%
Operating Expenses	1,033,410	1,163,430	12.6%	1,198,330	3.0%	1,234,280	3.0%	1,271,310	3.0%	1,309,450	3.0%	1,342,190	2.5%
Internal Service Expenses	717,260	732,070	2.1%	757,690	3.5%	784,210	3.5%	811,660	3.5%	840,070	3.5%	869,470	3.5%
Operating Capital	82,910	162,120	95.5%	166,980	3.0%	171,990	3.0%	177,150	3.0%	182,460	3.0%	187,020	2.5%
Debt Service	851,670	658,790	-22.6%	530,810	(1)	509,610	(1)	457,530	(1)	457,530	(1)	457,530	(1)
Interfund Transfers	430,550	396,190	-8.0%	380,000	(2)	359,000	(2)	613,700	(2)	425,000	(2)	520,000	(2)
Fire	17,716,880	17,635,380	-0.5%	18,272,800	3.6%	18,897,870	3.4%	18,088,290	-4.3%	18,555,910	2.6%	19,348,150	4.3%
Full Time Salaries	804,220	823,700	2.4%	852,530	3.5%	878,110	3.0%	904,450	3.0%	931,580	3.0%	964,190	3.5%
Overtime	6,000	-	-100.0%	-	3.5%	-	3.5%	-	3.0%	-	3.0%	-	3.5%
Life Insurance	3,220	2,860	-11.2%	2,960	3.5%	3,050	3.0%	3,140	3.0%	3,230	3.0%	3,330	3.0%
Major Medical Insurance	86,400	99,200	14.8%	109,120	10.0%	120,030	10.0%	132,030	10.0%	145,230	10.0%	159,750	10.0%
Social Security	25,250	25,060	-0.8%	25,940	3.5%	26,720	3.0%	27,520	3.0%	28,350	3.0%	29,340	3.5%
Pension	36,190	39,610	9.5%	41,000	3.5%	42,230	3.0%	43,500	3.0%	44,810	3.0%	46,380	3.5%
Worker's Compensation	9,580	10,110	5.5%	11,120	10.0%	11,680	5.0%	12,260	5.0%	12,870	5.0%	13,510	5.0%
Operating Expenses	82,720	122,550	48.2%	126,230	3.0%	130,020	3.0%	133,920	3.0%	137,940	3.0%	141,390	2.5%
Internal Service Expenses	114,310	121,560	6.3%	125,810	3.5%	130,210	3.5%	134,770	3.5%	139,490	3.5%	144,370	3.5%
Planning	1,167,890	1,244,650	6.6%	1,294,710	4.0%	1,342,050	3.7%	1,391,590	3.7%	1,443,500	3.7%	1,502,260	4.1%
Full Time Salaries	2,118,910	2,101,210	-0.8%	2,174,750	3.5%	2,239,990	3.0%	2,307,190	3.0%	2,376,410	3.0%	2,459,580	3.5%
Part Time Salaries	13,720	66,060	381.5%	68,370	3.5%	70,420	3.0%	72,530	3.0%	74,710	3.0%	76,950	3.0%
Overtime	31,270	32,520	4.0%	33,660	3.5%	34,840	3.5%	35,890	3.0%	36,970	3.0%	38,260	3.5%
Life Insurance	11,600	9,220	-20.5%	9,540	3.5%	9,830	3.0%	10,120	3.0%	10,420	3.0%	10,730	3.0%
Major Medical Insurance	286,200	316,200	10.5%	347,820	10.0%	382,600	10.0%	420,860	10.0%	462,950	10.0%	509,250	10.0%
Social Security	22,800	35,550	55.9%	36,790	3.5%	37,890	3.0%	39,030	3.0%	40,200	3.0%	41,610	3.5%
Pension	134,000	131,790	-1.6%	136,400	3.5%	140,490	3.0%	144,700	3.0%	149,040	3.0%	154,260	3.5%
Worker's Compensation	35,180	49,310	40.2%	54,240	10.0%	56,950	5.0%	59,800	5.0%	62,790	5.0%	65,930	5.0%
Operating Expenses	164,910	160,260	-2.8%	165,070	3.0%	170,020	3.0%	175,120	3.0%	180,370	3.0%	184,880	2.5%
Internal Service Expenses	510,220	503,990	-1.2%	521,630	3.5%	539,890	3.5%	558,790	3.5%	578,350	3.5%	598,590	3.5%
Debt Service	170,270	154,640	-9.2%	79,590	(1)	74,740	(1)	39,970	(1)	39,970	(1)	39,970	(1)
Transfers	25,000	25,000	0.0%	25,000	(2)	25,000	(2)	25,000	(2)	25,000	(2)	25,000	(2)
Development Services	3,524,080	3,585,750	1.7%	3,652,860	1.9%	3,782,660	3.6%	3,889,000	2.8%	4,037,180	3.8%	4,205,010	4.2%
Full Time Salaries	4,503,600	4,603,000	2.2%	4,764,110	3.5%	4,907,030	3.0%	5,054,240	3.0%	5,205,870	3.0%	5,388,080	3.5%
Life Insurance	18,450	19,690	6.7%	20,380	3.5%	20,990	3.0%	21,620	3.0%	22,270	3.0%	22,940	3.0%
Major Medical Insurance	588,600	663,400	12.7%	729,740	10.0%	802,710	10.0%	882,980	10.0%	971,280	10.0%	1,068,410	10.0%
Social Security	59,210	65,450	10.5%	67,740	3.5%	69,770	3.0%	71,860	3.0%	74,020	3.0%	76,610	3.5%
Pension	294,350	298,580	1.4%	309,030	3.5%	318,300	3.0%	327,850	3.0%	337,690	3.0%	349,510	3.5%
Worker's Compensation	158,310	178,440	12.7%	196,280	10.0%	206,090	5.0%	216,390	5.0%	227,210	5.0%	238,570	5.0%
Operating Expenses	1,996,160	2,029,750	1.7%	2,090,640	3.0%	2,153,360	3.0%	2,217,960	3.0%	2,284,500	3.0%	2,341,610	2.5%
Internal Service Expenses	1,170,250	1,187,320	1.5%	1,228,880	3.5%	1,271,890	3.5%	1,316,410	3.5%	1,362,480	3.5%	1,410,170	3.5%
Operating Capital	6,610	1,520	-77.0%	1,570	3.0%	1,620	3.0%	1,670	3.0%	1,720	3.0%	1,760	2.5%
Debt Service	89,030	77,570	-12.9%	63,810	(1)	45,830	(1)	45,830	(1)	45,830	(1)	45,830	(1)
Transfers	210,000	205,000	-2.4%	205,000	(2)	205,000	(2)	205,000	(2)	210,000	(2)	205,000	(2)
Public Works	9,094,570	9,329,720	2.6%	9,677,180	3.7%	10,002,590	3.4%	10,361,810	3.6%	10,742,870	3.7%	11,148,490	3.8%

City of Clearwater
Five Year Forecast

Expenditure Schedule

	Budget 2003-04	Budget 2004-05	% Δ	Forecast									
				Fiscal Year 2005-06	% Δ	Fiscal Year 2006-07	% Δ	Fiscal Year 2007-08	% Δ	Fiscal Year 2008-09	% Δ	Fiscal Year 2009-10	% Δ
Full Time Salaries	6,583,600	6,571,420	-0.2%	6,801,420	3.5%	7,005,460	3.0%	7,215,620	3.0%	7,432,090	3.0%	7,692,210	3.5%
Part Time Salaries	867,350	895,990	3.3%	927,350	3.5%	955,170	3.0%	983,830	3.0%	1,013,340	3.0%	1,043,740	3.0%
Overtime	112,000	114,430	2.2%	118,440	3.5%	122,590	3.5%	126,270	3.0%	130,060	3.0%	134,610	3.5%
Life Insurance	26,400	28,560	8.2%	29,560	3.5%	30,450	3.0%	31,360	3.0%	32,300	3.0%	33,270	3.0%
Major Medical Insurance	1,113,750	1,244,650	11.8%	1,369,120	10.0%	1,506,030	10.0%	1,656,630	10.0%	1,822,290	10.0%	2,004,520	10.0%
Social Security	186,310	188,070	0.9%	194,650	3.5%	200,490	3.0%	206,500	3.0%	212,700	3.0%	220,140	3.5%
Pension	415,270	418,040	0.7%	432,670	3.5%	445,650	3.0%	459,020	3.0%	472,790	3.0%	489,340	3.5%
Worker's Compensation	392,090	393,740	0.4%	433,110	10.0%	454,770	5.0%	477,510	5.0%	501,390	5.0%	526,460	5.0%
Operating Expenses	5,028,980	5,061,060	0.6%	5,212,890	3.0%	5,369,280	3.0%	5,530,360	3.0%	5,696,270	3.0%	5,838,680	2.5%
Internal Service Expenses	2,421,040	2,425,260	0.2%	2,510,140	3.5%	2,597,990	3.5%	2,688,920	3.5%	2,783,030	3.5%	2,880,440	3.5%
Operating Capital	37,250	22,850	-38.7%	23,540	3.0%	24,250	3.0%	24,980	3.0%	25,730	3.0%	26,370	2.5%
Debt Service	130,710	96,440	-26.2%	106,130	(1)	96,130	(1)	96,130	(1)	96,130	(1)	96,130	(1)
Transfers	722,500	727,500	0.7%	1,180,000	(2)	915,000	(2)	840,000	(2)	890,000	(2)	940,000	(2)
Parks & Recreation	18,037,250	18,188,010	0.8%	19,339,020	6.3%	19,723,260	2.0%	20,337,130	3.1%	21,108,120	3.8%	21,925,910	3.9%
Full Time Salaries	2,676,950	2,739,810	2.3%	2,835,700	3.5%	2,920,770	3.0%	3,008,390	3.0%	3,098,640	3.0%	3,207,090	3.5%
Part Time Salaries	285,750	290,600	1.7%	300,700	3.5%	309,990	3.0%	319,080	3.0%	328,650	3.0%	338,510	3.0%
Life Insurance	10,540	9,650	-8.4%	9,990	3.5%	10,290	3.0%	10,600	3.0%	10,920	3.0%	11,250	3.0%
Major Medical Insurance	442,800	508,400	14.8%	559,240	10.0%	615,160	10.0%	676,680	10.0%	744,350	10.0%	818,790	10.0%
Social Security	65,640	67,060	2.2%	69,410	3.5%	71,490	3.0%	73,630	3.0%	75,840	3.0%	78,490	3.5%
Pension	163,820	173,660	6.0%	179,740	3.5%	185,130	3.0%	190,680	3.0%	196,400	3.0%	203,270	3.5%
Worker's Compensation	43,790	58,120	32.7%	63,930	10.0%	67,130	5.0%	70,490	5.0%	74,010	5.0%	77,710	5.0%
Operating Expenses	659,880	803,550	21.8%	827,660	3.0%	852,490	3.0%	878,060	3.0%	904,400	3.0%	927,010	2.5%
Internal Service Expenses	527,510	603,610	14.4%	624,740	3.5%	646,610	3.5%	669,240	3.5%	692,660	3.5%	716,900	3.5%
Operating Capital	13,500	3,000	-77.8%	3,090	3.0%	3,180	3.0%	3,280	3.0%	3,380	3.0%	3,460	2.5%
Debt Service	11,520	5,760	-50.0%	-	(1)	-	(1)	-	(1)	-	(1)	-	(1)
Transfers	520,700	554,840	6.6%	571,490	(2)	588,630	(2)	606,290	(2)	624,480	(2)	643,210	(2)
Library	5,422,400	5,818,060	7.3%	6,045,760	3.9%	6,270,670	3.7%	6,506,420	3.8%	6,753,730	3.8%	7,025,690	4.0%
Operating Expenses	15,150	19,700	30.0%	20,290	3.0%	20,900	3.0%	21,530	3.0%	22,180	3.0%	22,730	2.5%
Internal Service Expenses	38,300	37,710	-1.5%	39,030	3.5%	40,400	3.5%	41,810	3.5%	43,270	3.5%	44,780	3.5%
Operating Capital	4,000	-	-100.0%	-	3.0%	-	3.0%	-	3.0%	-	3.0%	-	2.5%
Sailing Center	57,450	57,410	-0.1%	59,320	3.3%	61,300	3.3%	63,340	3.3%	65,450	3.3%	67,510	3.1%
Full Time Salaries	128,460	130,610	1.7%	135,180	3.5%	139,240	3.0%	143,420	3.0%	147,720	3.0%	152,890	3.5%
Part Time Salaries	42,400	44,970	6.1%	46,540	3.5%	47,940	3.0%	49,380	3.0%	50,860	3.0%	52,390	3.0%
Overtime	6,000	5,960	-0.7%	6,170	3.5%	6,390	3.5%	6,580	3.0%	6,780	3.0%	7,020	3.5%
Life Insurance	50	50	0.0%	50	3.5%	50	3.0%	50	3.0%	50	3.0%	50	3.0%
Major Medical Insurance	21,600	24,800	14.8%	27,280	10.0%	30,010	10.0%	33,010	10.0%	36,310	10.0%	39,940	10.0%
Social Security	5,190	5,190	0.0%	5,370	3.5%	5,530	3.0%	5,700	3.0%	5,870	3.0%	6,080	3.5%
Pension	8,930	9,100	1.9%	9,420	3.5%	9,700	3.0%	9,990	3.0%	10,290	3.0%	10,650	3.5%
Worker's Compensation	3,080	3,490	13.3%	3,840	10.0%	4,030	5.0%	4,230	5.0%	4,440	5.0%	4,660	5.0%
Operating Expenses	139,150	142,650	2.5%	146,930	3.0%	151,340	3.0%	155,880	3.0%	160,560	3.0%	164,570	2.5%
Internal Service Expenses	9,260	9,350	1.0%	9,680	3.5%	10,020	3.5%	10,370	3.5%	10,730	3.5%	11,110	3.5%
Operating Capital	0	-	n/a	-	3.0%	-	3.0%	-	3.0%	-	3.0%	-	2.5%
Interfund Transfers	15,000	15,000	n/a	15,000	(1)	15,000	(1)	15,000	(1)	15,000	(1)	15,000	(1)
Pier 60	379,120	391,170	3.2%	405,460	3.7%	419,250	3.4%	433,610	3.4%	448,610	3.5%	464,360	3.5%
Other Operating	58,800	128,440	118.4%	132,290	3.0%	136,260	3.0%	140,350	3.0%	144,560	3.0%	148,170	2.5%
Property/Liability Insurance	1,919,480	1,788,260	-6.8%	2,056,500	15.0%	2,159,330	5.0%	2,267,300	5.0%	2,380,670	5.0%	2,618,740	10.0%
Debt Service	791,910	789,930	-0.3%	769,970	-0.3%	769,970	-0.3%	769,970	-0.3%	769,970	-0.3%	769,970	-0.3%
Interfund Transfers	1,035,260	1,962,280	89.5%	1,497,740	(1)	1,547,210	(1)	1,589,670	(1)	1,633,140	(1)	1,676,600	(1)
Non-Departmental	3,805,450	4,668,910	22.7%	4,456,500	-4.5%	4,612,770	3.5%	4,767,290	3.3%	4,928,340	3.4%	5,213,480	5.8%