

## ALPHABETICAL INDEX

**Page**

Administrative Services Fund Statement of Revenues & Expenditures.....	71
Airpark Operations (Marine & Aviation).....	182
Beach Guard Operations (Marine & Aviation Department).....	186
Budget Calendar .....	51
Budget Office (see Office of Management & Budget) .....	191
Budget Policies .....	39
Budget Procedures/Presentation .....	53
Building and Maintenance (Solid Waste/General Services) .....	265
Capital Improvement Program	
Airpark Facilities.....	295
Detailed Project Scopes .....	275
Fire Protection.....	276
Funding Sources Summary .....	330
Garage .....	297
Gas System.....	309
General Fund Revenue, Summary .....	329
Intersections .....	282
Introduction.....	273
Libraries.....	296
Maintenance of Buildings.....	299
Major Street Maintenance .....	281
Marine Facilities.....	293
Miscellaneous Engineering.....	293
Miscellaneous .....	301
New Street Construction .....	280
Parks Development .....	286
Parking.....	284
Police Protection.....	275
Recycling .....	324
Sewer System .....	315
Solid Waste .....	312
Stormwater Utility .....	305
Utilities Miscellaneous.....	314
Water System .....	319
Total By Category .....	327
Capital Improvement Program - Funding Sources .....	330
Capital Improvement Program - Summary of General Fund Revenue .....	329

## ALPHABETICAL INDEX

### Page

Central Insurance Fund Statement of Revenues & Expenditures.....	72
Charges for Services.....	89
City Attorney’s Office.....	99
City Audit.....	101
City Clerk Department (see Official Records & Legislative Services).....	193
City Commission (See City Council).....	95
City Council.....	95
City Manager.....	97
Clearwater Customer Service.....	103
Communications Services/Sales Tax.....	90
Community Profile.....	1
Community Redevelopment Agency (CRA).....	272
Comparative Statement of Taxable Property Value & Tax Levy.....	61
Courier (Public Communications).....	219
Customer Service.....	103
Demographic Statistics (Community Profile).....	4
Department/Fund Structure.....	58
Development & Neighborhood Services.....	105
Economic Development & Housing.....	111
Emergency Medical Services (Fire Department).....	144
Employee Benefits (Human Resources).....	164
Employee and Labor Relations (Human Resources).....	163
Engineering:.....	117
Engineering Production.....	120
Environmental & Stormwater Management.....	119
Parking Enforcement.....	128
Parking System.....	126
Stormwater Management.....	124
Traffic Operations.....	122
Environmental & Stormwater Management.....	119
Equity Services.....	129
Financial Forecast.....	379
Finance:	
Finance (Operations).....	131
Risk Management.....	134
Financial Policies.....	39
Fines & Forfeitures.....	87

## ALPHABETICAL INDEX

	Page
Fire Department .....	135
Administration .....	137
Emergency Medical Services .....	144
Operations.....	142
Fire Prevention Services .....	140
Support Services .....	138
Fleet Maintenance (Solid Waste/General Services).....	267
Franchise Fee Revenues .....	84
Garage Fund Statement of Revenues & Expenditures .....	72
Gas Fund Overview .....	76
Gas Fund Statement of Revenues and Expenditures.....	67
Gas System .....	147
Administration & Supply .....	149
Marketing & Sales .....	155
North Area Operations .....	153
South Area Operations.....	151
Gas Tax .....	339
General Fund Overview .....	73
General Fund Statement of Revenues and Expenditures.....	65
General Services (Solid Waste/General Services) .....	263
General Services Fund Statement of Revenues & Expenditures.....	70
General Services: .....	263
Administration .....	263
Building and Maintenance .....	265
Fleet Maintenance.....	269
Radio Communications .....	269
Glossary .....	347
Governmental Organization .....	53
Graphics (Public Communications).....	218
Harborview Center Fund Overview .....	81
Harborview Center Fund Statement of Revenues & Expenditures .....	70
Harborview Center Operations .....	157
Housing & Urban Development (see Economic Development & Housing).....	111
Human Relations (see Equity Services).....	129
Human Resources Department .....	159
Administration.....	160
Compensation and Classification .....	162

## ALPHABETICAL INDEX

	Page
Employee Benefits .....	164
Employee and Labor Relations .....	163
Recruitment, Selection and Training .....	161
Information Technology .....	165
Administration .....	166
Network Services .....	167
Software Applications .....	168
Telecommunications .....	169
Infrastructure Tax (see Penny for Pinellas) .....	336
Insurance Fund Statement of Revenues and Expenditures .....	72
Internal Audit (see City Auditor’s Office) .....	101
Legal Department (see City Attorney’s Office) .....	99
Library Department .....	171
Beach Branch Library .....	178
Centralized Services .....	173
Countryside Branch Library .....	175
East Branch Library .....	176
Main Library .....	174
North Greenwood Branch Library .....	177
Licenses & Permits .....	86
Life Safety (Fire Department) See Fire Prevention Services .....	140
Local Housing Assistance Trust Fund .....	271
Local Option Gas Tax .....	339
Management Information Systems (see Information Technology) .....	165
Marine & Aviation Department .....	179
Airpark .....	182
Beach Guard Operations .....	186
Marina Operations .....	184
Pier 60 Operations .....	180
Sailing Center Operations .....	181
Marine & Aviation Fund Overview .....	80
Marine & Aviation Fund Statement of Revenues & Expenditures .....	69
Messenger Service (see Courier) .....	219
Miscellaneous Facts (Community Profile) .....	8
Neighborhood Services (Development & Neighborhood Services) .....	108
Non-Departmental:	
Central Insurance Fund .....	190

## ALPHABETICAL INDEX

### Page

General Fund.....	189
Water and Sewer Fund.....	246
Office of Management and Budget .....	191
Official Records and Legislative Services .....	193
Open Space Impact Fees .....	342
Ordinances:	
Capital Improvement Ordinance .....	430
Millage Ordinance .....	425
Operating Budget Ordinance.....	426
Organization Charts:	
Budget (see Office of Management & Budget).....	411
City Attorney's Office.....	397
City Audit .....	398
City Manager's Office.....	396
City Organization .....	395
Clearwater Customer Service .....	399
Clearwater Gas System.....	406
Development & Neighborhood Services.....	400
Economic Development & Housing Services.....	401
Engineering .....	402
Equity Services .....	403
Finance Department .....	404
Fire Department .....	405
Gas System.....	406
General Services .....	423
Graphics .....	419
Human Resources Department.....	407
Information Technology .....	408
Library .....	409
Marine & Aviation Department.....	410
Office of Management and Budget .....	411
Official Records and Legislative Services.....	412
Parks & Recreation Department .....	413
Planning .....	414
Police Department .....	415
Public Communications .....	419
Public Services .....	420

## ALPHABETICAL INDEX

	<b>Page</b>
Public Utilities.....	421
Solid Waste/Recycling.....	423
Solid Waste/General Services.....	422
Parking Enforcement.....	128
Parking Fund Overview.....	79
Parking Fund Statement of Revenues & Expenditures.....	69
Parking System (Engineering).....	126
Parks & Beautification (Parks & Recreation).....	200
Parks and Recreation Department.....	195
Penny for Pinellas.....	336
Pier 60 Operations (Marine & Aviation Department).....	180
Planning.....	203
Police Department.....	205
Communications Division.....	212
Criminal Investigations.....	208
Office of the Chief.....	206
Patrol.....	210
Support Services.....	212
Policies, Financial & Budget.....	39
Population (per Census) (Community Profile/Miscellaneous Facts).....	8
Population (last five years) (Community Profile/City Overview).....	4
Position Analysis, Summary.....	91
Prevention Services (Fire Department).....	140
Property Tax Revenues.....	83
Public Communications.....	215
Courier.....	219
Graphic Communications.....	218
Public Services.....	221
Construction.....	224
Public Services Administration.....	222
Stormwater Maintenance.....	226
Streets & Sidewalks.....	225
Urban Forestry (Tree Pruning).....	223
Public Utilities:.....	229
Industrial Pretreatment.....	238
Laboratory Operations.....	236
Non-Departmental Water & Sewer Fund.....	246

## ALPHABETICAL INDEX

	Page
Public Utilities Administration .....	231
Reclaimed Water.....	244
Wastewater Collection .....	232
Water Distribution.....	240
Water Pollution Control (WPC) Plant Operations .....	2344
Water Supply.....	242
Radio Communications (Solid Waste/General Services) .....	269
Reclaimed Water (Public Utilities).....	244
Recreation Programming (Parks & Recreation).....	198
Recreation Facility Impact Fees .....	344
Recreation Land Impact Fees .....	345
Recruitment, Selection, and Training (Human Resources) .....	161
Recycling Fund Overview .....	78
Recycling Fund Statement of Revenue and Expenditures .....	68
Risk Management (Finance) .....	134
Road Millage .....	338
Sailing Center Operations (Marine & Aviation Department).....	181
Sales/Communications Services Tax Revenues .....	90
Sanitary Sewers (Public Utilities/Wastewater Collection) .....	232
Solid Waste Fund Overview .....	77
Solid Waste Fund Statement of Revenues & Expenditures.....	68
Solid Waste/General Services .....	247
Administration.....	249
Building & Maintenance .....	265
Container Maintenance.....	255
Fleet Maintenance .....	267
General Services Administration .....	263
Radio Communications .....	269
Recycling-Commercial .....	261
Recycling-Multifamily.....	259
Recycling-Residential .....	251
Solid Waste Collection.....	251
Solid Waste Transfer.....	253
Special Development Fund .....	271
Special Program Fund .....	271
Special Revenue Funds .....	271
State Revenue Sharing .....	88

# ALPHABETICAL INDEX

**Page**

Statistics Tables.....	357
Assessed Value and Estimated Actual Value of Taxable Property .....	363
Capital asset Statistics .....	378
Changes in Fund Balances of Governmental Funds .....	362
Change in Net Assets.....	358
Demographic and Economic Statistics.....	374
Direct and Overlapping Governmental Activities Debt .....	370
Direct and Overlapping Tax Rates .....	364
Property Tax Levies and Collections.....	365
Fund Balances of Governmental Funds.....	361
Full time Equivalent City Employees .....	376
Legal Debt Margin Information .....	371
Net Assets by Component.....	357
Operating Indicators.....	377
Ratios of General Bonded Debt Outstanding .....	369
Ratios of Outstanding Debt by Type .....	368
Pledged-Revenue Coverage .....	372
Principal Employers.....	375
Principal Personal Property Taxpayers .....	367
Principal Real Property Taxpayers.....	366
Program Revenues by Function .....	360
Stormwater Fund Overview .....	75
Stormwater Maintenance (Public Services) .....	226
Stormwater Utility Fund Statement of Revenues & Expenditures .....	67
Stormwater Utility (Public Services/Stormwater Maintenance).....	226
Streets & Sidewalks (Public Services) .....	225
Summary Position Analysis - Full Time Equivalent.....	91
Taxable Property Value and Tax Levy, Comparative Statement .....	61
Telecommunications Tax Revenues .....	90
Traffic Operations (Engineering) .....	122
Transportation Impact Fees .....	340
TRIM Advertisements.....	63
Urban Forestry (Public Services) .....	223
Utility Customer Service (see Clearwater Customer Service) .....	103
Utility Tax Revenues.....	85
Wastewater Collection (Public Utilities) .....	232
Water Program (Public Utilities) .....	244

## ALPHABETICAL INDEX

### Page

Water & Sewer Fund Overview .....	74
Water and Sewer Fund Statement of Revenues & Expenditures .....	66
Water Pollution Control (Public Utilities) .....	234
Vision and Performance Measures (City of Clearwater) .....	11