

ALPHABETICAL INDEX

Page

Administrative Services Fund Statement of Revenues & Expenditures.....	59
Airpark Fund Overview.....	69
Airpark Fund Statement of Revenues & Expenditures.....	57
Airpark Operations (Marine & Aviation).....	164
Beach Guard Operations (Marine & Aviation Department).....	168
Budget Calendar.....	39
Budget Office (see Office of Management & Budget).....	173
Budget Procedures/Presentation.....	41
Budget Summary.....	51
Building and Maintenance (Solid Waste/General Services).....	251
Capital Improvement Program:	
Airpark Facilities.....	281
Detailed Project Scopes.....	261
Fire Protection.....	262
Funding Sources Summary.....	314
Garage.....	283
Gas System.....	293
General Fund Revenue, Summary.....	313
Intersections.....	268
Introduction.....	259
Libraries.....	282
Maintenance of Buildings.....	285
Major Street Maintenance.....	267
Marine Facilities.....	279
Miscellaneous Engineering.....	271
Miscellaneous.....	287
New Street Construction.....	266
Parks Development.....	272
Parking.....	270
Police Protection.....	261
Recycling.....	308
Sewer System.....	299
Solid Waste.....	296
Stormwater Utility.....	290
Utilities Miscellaneous.....	298
Water System.....	303
Total By Category.....	311

ALPHABETICAL INDEX

Page

Capital Improvement Program - Funding Sources	314
Capital Improvement Program - Summary of General Fund Revenue	313
Central Insurance Fund Statement of Revenues & Expenditures.....	60
City Audit.....	83
City Clerk Department (see Official Records & Legislative Services).....	175
City Commission (See City Council).....	77
City Council	77
City Manager	79
Clearwater Airpark Operations	164
Clearwater Customer Service	85
Community Profile	1
Community Redevelopment Agency (CRA)	258
Comparative Statement of Taxable Property Value & Tax Levy	49
Courier (Public Communications).....	201
Customer Service	85
Demographic Statistics (Community Profile)	4
Department/Fund Structure	46
Development & Neighborhood Services	87
Economic Development & Housing	93
Emergency Medical Services (Fire Department)	126
Employee Benefits (Human Resources)	146
Employee and Labor Relations (Human Resources)	145
Engineering:	99
Engineering Production.....	102
Environmental & Stormwater Management.....	101
Parking Enforcement	109
Parking System.....	107
Stormwater Management	105
Traffic Operations	103
Environmental & Stormwater Management	101
Equity Services.....	111
Financial Forecast	363
Finance:	
Finance (Operations).....	114
Risk Management	116
Financial Policies	27
Fire Department:	117

ALPHABETICAL INDEX

Page

Administration.....	119
Emergency Medical Services	126
Operations.....	124
Fire Prevention Services	122
Support Services.....	120
Fleet Maintenance (Solid Waste/General Services).....	253
Garage Fund Statement of Revenues & Expenditures	60
Gas Fund Overview	64
Gas Fund Statement of Revenues and Expenditures.....	55
Gas System:	129
Administration & Supply	131
Marketing & Sales	137
Pasco Gas Operations	135
Pinellas Gas Operations	133
Gas Tax	323
General Fund Overview	61
General Fund Statement of Revenues and Expenditures.....	53
General Services (Solid Waste/General Services)	249
General Services Fund Statement of Revenues & Expenditures.....	59
General Services:	249
Administration.....	249
Building and Maintenance	251
Fleet Maintenance.....	253
Radio Communications	255
Glossary	331
Governmental Organization	41
Graphics (Public Communications).....	200
Harborview Center Fund Overview	70
Harborview Center Fund Statement of Revenues & Expenditures	58
Harborview Center Operations	139
Housing & Urban Development (see Economic Development & Housing).....	93
Human Relations (see Equity Services).....	111
Human Resources Department:	141
Administration.....	142
Compensation and Classification	144
Employee Benefits	146
Employee and Labor Relations	145

ALPHABETICAL INDEX

Page

Recruitment, Selection and Training	143
Information Technology:	147
Administration.....	148
Network Services.....	149
Software Applications.....	150
Telecommunications	151
Infrastructure Tax (see Penny for Pinellas).....	320
Insurance Fund Statement of Revenues and Expenditures.....	60
Internal Audit (see City Auditor’s Office)	83
Legal Department (see City Attorney’s Office)	81
Library Department:	153
Beach Branch Library	160
Centralized Services.....	155
Countryside Branch Library	157
East Branch Library	158
Main Library.....	156
North Greenwood Branch Library.....	159
Life Safety (Fire Department) See Fire Prevention Services	122
Local Housing Assistance Trust Fund	257
Local Option Gas Tax.....	323
Management Information Systems (see Information Technology).....	147
Marine & Aviation Department:	161
Airpark	164
Beach Guard Operations.....	168
Marina Operations	166
Pier 60 Operations	162
Sailing Center Operations.....	163
Marine Fund Overview.....	68
Marine Fund Statement of Revenues & Expenditures.....	57
Messenger Service (see Courier)	201
Neighborhood Services (Development & Neighborhood Services).....	90
Non-Departmental:	
Central Insurance Fund.....	172
General Fund.....	171
Water and Sewer Fund.....	231
Office of Management and Budget	173
Official Records and Legislative Services	175

ALPHABETICAL INDEX

Page

Open Space Impact Fees	326
Ordinances:	
Capital Improvement Ordinance	412
Capital Improvement Ordinance – Exhibit A.....	414
Capital Improvement Ordinance – Exhibit B	416
Millage Ordinance	407
Operating Budget Ordinance.....	408
Operating Budget Ordinance – Exhibit A.....	410
Organization Charts:	
Budget (see Office of Management & Budget).....	393
City Attorney’s Office.....	379
City Audit	380
City Manager's Office.....	378
City Organization.....	377
Clearwater Customer Service	381
Clearwater Gas System.....	388
Development & Neighborhood Services.....	382
Economic Development & Housing Services.....	383
Engineering	384
Equity Services	385
Finance Department	386
Fire Department	387
Gas System.....	388
General Services.....	404
Graphics	401
Human Resources Department.....	389
Information Technology	390
Library	391
Marine & Aviation Department.....	392
Office of Management and Budget	393
Official Records and Legislative Services.....	394
Parks & Recreation Department	395
Planning	396
Police Department – Chief of Police.....	397
Police Department – Criminal Investigation Division	398
Police Department – Patrol Division	399
Police Department – Support Services Division	400

ALPHABETICAL INDEX

Page

Public Communications	401
Public Services	402
Public Utilities.....	403
Solid Waste/Recycling.....	404
Solid Waste/General Services.....	405
Parking Enforcement.....	109
Parking Fund Overview.....	67
Parking Fund Statement of Revenues & Expenditures.....	58
Parking System (Engineering).....	107
Parks and Beautification (Parks & Recreation)	182
Parks and Recreation Department	177
Penny for Pinellas.....	320
Pier 60 Operations (Marine & Aviation Department)	162
Planning	185
Police Department:	187
Communications Division	196
Criminal Investigations.....	190
Office of the Chief	188
Patrol	192
Support Services	194
Policies, Financial & Budget.....	27
Population (last five years) (Community Profile/City Overview)	4
Position Analysis, Summary.....	71
Prevention Services (Fire Department).....	122
Public Communications:	197
Courier.....	201
Graphic Communications.....	200
Public Services:	203
Construction.....	206
Public Services Administration	204
Stormwater Maintenance	208
Streets & Sidewalks	207
Urban Forestry (Tree Pruning)	205
Public Utilities:	211
Industrial Pretreatment	223
Laboratory Operations.....	221
Non-Departmental Water & Sewer Fund.....	231

ALPHABETICAL INDEX

	Page
Public Utilities Administration	213
Public Utilities Maintenance	217
Reclaimed Water	229
Wastewater Collection	215
Water Distribution	225
Water Pollution Control (WPC) Plant Operations	219
Water Supply	227
Radio Communications (Solid Waste/General Services)	255
Reclaimed Water (Public Utilities)	229
Recreation Programming (Parks & Recreation)	180
Recreation Facility Impact Fees	328
Recreation Land Impact Fees	329
Recruitment, Selection, and Training (Human Resources)	143
Recycling Fund Overview	66
Recycling Fund Statement of Revenue and Expenditures	56
Risk Management (Finance)	116
Road Millage	322
Sailing Center Operations (Marine & Aviation Department)	163
Sanitary Sewers (Public Utilities/Wastewater Collection)	215
Solid Waste Fund Overview	65
Solid Waste Fund Statement of Revenues & Expenditures	56
Solid Waste/General Services:	233
Administration	235
Building & Maintenance	251
Container Maintenance	241
Fleet Maintenance	253
General Services Administration	249
Radio Communications	255
Recycling-Commercial	247
Recycling-Multifamily	245
Recycling-Residential	243
Solid Waste Collection	237
Solid Waste Transfer	239
Special Development Fund	257
Special Program Fund	257
Special Revenue Funds	257
Statistics Tables:	341

ALPHABETICAL INDEX

Page

Assessed Value and Estimated Actual Value of Taxable Property	347
Capital Asset Statistics	362
Changes in Fund Balances of Governmental Funds	346
Changes in Net Assets	342
Demographic and Economic Statistics.....	358
Direct and Overlapping Governmental Activities Debt	354
Direct and Overlapping Tax Rates	348
Property Tax Levies and Collections.....	349
Five-Year Financial Forecast	363
Fund Balances of Governmental Funds	345
Full time Equivalent City Employees	360
Legal Debt Margin Information.....	355
Net Assets by Component.....	341
Operating Indicators.....	361
Ratios of General Bonded Debt Outstanding	353
Ratios of Outstanding Debt by Type	352
Pledged-Revenue Coverage	356
Principal Employers.....	359
Principal Personal Property Taxpayers	351
Principal Real Property Taxpayers.....	350
Program Revenues by Function	344
Stormwater Fund Overview	63
Stormwater Maintenance (Public Services)	208
Stormwater Utility Fund Statement of Revenues & Expenditures	55
Stormwater Utility (Public Services/Stormwater Maintenance).....	208
Streets & Sidewalks (Public Services)	207
Summary Position Analysis - Full Time Equivalent.....	71
Taxable Property Value and Tax Levy, Comparative Statement.....	49
Traffic Operations (Engineering).....	103
Transportation Impact Fees	324
TRIM Advertisements.....	51
Urban Forestry (Public Services)	205
Utility Customer Service (see Clearwater Customer Service)	85
Wastewater Collection (Public Utilities)	215
Water Program (Public Utilities).....	225
Water & Sewer Fund Overview	62
Water and Sewer Fund Statement of Revenues & Expenditures	54

ALPHABETICAL INDEX

Page

Water Pollution Control (Public Utilities)	219
Vision and Performance Measures (City of Clearwater)	9